1. **Opening remarks and approval of November 7, 2010 minutes:** Ms. Shelley Duke will make opening remarks and make a motion for the approval of the November 7, 2010 minutes.

2. **Remarks from President Steger:** Dr. Steger will provide comments.

3. **Virginia Tech Technology Entrepreneurial Initiatives (Research Administration):** Mr. Blythe will speak on the entrepreneurial effort involving the creation of two university-related corporations to manage strategic emerging technologies, assets and services.

4. **Virginia Tech Research Center in Arlington: Creating a Significant Research Infrastructure for the University (Strategic Partnerships and Off-Campus Research):** Dr. Bohland will provide a status report on the Virginia Tech Research Center in Arlington, including space, research clusters, and events related to the building opening.